

Firm-bank linkages and optimal policies in a lockdown

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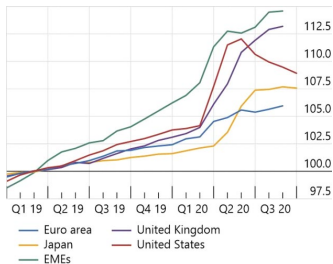
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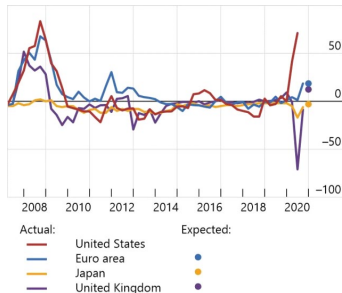
Covid-19 and firms' liquidity needs

- Lockdowns have led to cash-flow losses for firms
- Multifront policies to support firms' liquidity needs
 - ▶ Direct: transfers
 - ▶ Indirect (through banks): loan guarantees, relaxation of capital requirements
- Bank lending expansion, but initial tightening evidence

Bank lending to the non-financial sector²
(Q1 2019 = 100)



Credit standards from credit conditions surveys¹
Net percentage



Macro-financial loops and government policies

IMF and FSB warn of rising risk of macro-financial feedbacks

- **Firms:** increase in indebtedness & moral hazard / debt overhang problems
 - ▶ Crouzet & Gourio 2020, Carletti et al 2020, Brunnermeier & Krishnamurthy 2020
- **Banks:** loan losses erode capitalization and affect lending
 - ▶ Blank, Hanson, Stein, & Sunderam 2020, Acharya, Engle, & Steffen 2020
- But their importance depends on size and **design of support** policies

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⇒ **Have governments optimally used their available budget to support firms?**

This paper

Stylized framework

- **Lockdown:** Firms suffer output losses & need to borrow from banks
- Two frictions:
 1. **Firms:** Increase in indebtedness reduces output due to moral hazard
 2. **Banks:** Only funding through safe debt, which limits lending supply

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- **Firm-bank amplification feedback**

Results: Optimal government policies

Welfare maximizing policies given exogenous expected government budget:

- Government provides sufficient **aggregate risk** insurance
 - ▶ Removes banks' funding constraints
- Implementation: **transfers** to firms & **fairly-priced bank debt guarantees**
 - ▶ Guarantees fairly reimbursed → more budget for transfers
- Funding of guarantees through future procyclical corporate profit taxation

Timeframe and agents

- Two dates: $t = 0$ (lockdown), $t = 1$ (post lockdown)
- Four agents: savers, firms, bank, government

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Savers

- Deep-pockets
- Only invest in **safe assets**

Firms

- At $t = 0$, many firms with a project in place and some debt b_0
- To continue they have to incur operating cost ρ
 - ▶ No lockdown: output $r_0 = \rho$ & used to pay cost
 - ▶ **Lockdown**: output destroyed, $r_0 = 0$, & need to borrow ρ to continue
- If continuation, project generates payoffs at $t = 1$

$$A_z = \begin{cases} A & \text{with probability } p \\ 0 & \text{with probability } 1 - p \end{cases}$$

- Effort-choice p is **unobservable** & disutility cost $c(p)$

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Lemma (*Moral hazard*)

- Effort choice $\hat{p}(b_0 + b_L)$ **decreasing** in additional debt due to lockdown b_L
- Low skin-in-the-game \rightarrow low effort $p \rightarrow$ low output

Bank

Representative competitive bank: intermediates between savers & firms

- At $t = 0$, starts with portfolio of firms' loans with promise b_0 and liabilities d_0
- Issues new loans to firms with promise b_L , funded with safe debt d_L
- **Diversifies** firms' idiosyncratic project risk \rightarrow loan portfolio return at $t = 1$:

$$\underbrace{\hat{p}(b_0 + b_L)}_{\text{Success prob}} \underbrace{(b_0 + b_L)}_{\text{face value}}.$$

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- Bank funding constraint: new and legacy debts, d_L, d_0 , must be safe

$$d_0 + d_L \leq \underline{\theta} \hat{p}(b_0 + b_L)(b_0 + b_L)$$

- ▶ Market imposed leverage constraint

Illustration: Lockdown and firm-bank linkages

- Firms need to borrow $\rho \rightarrow$ banks must issue safe debt $d_L = \rho$

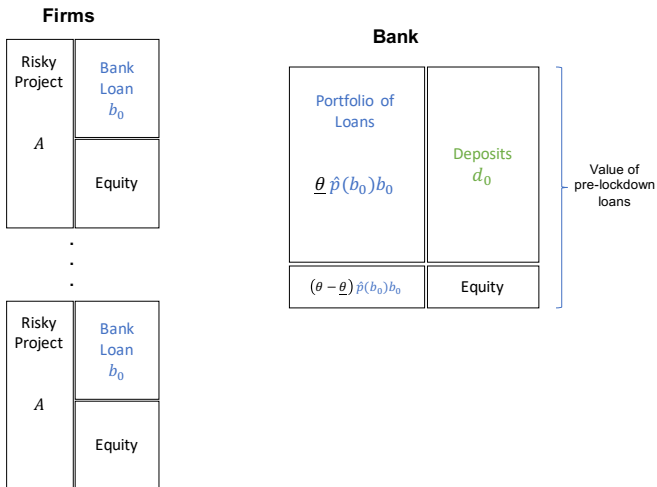
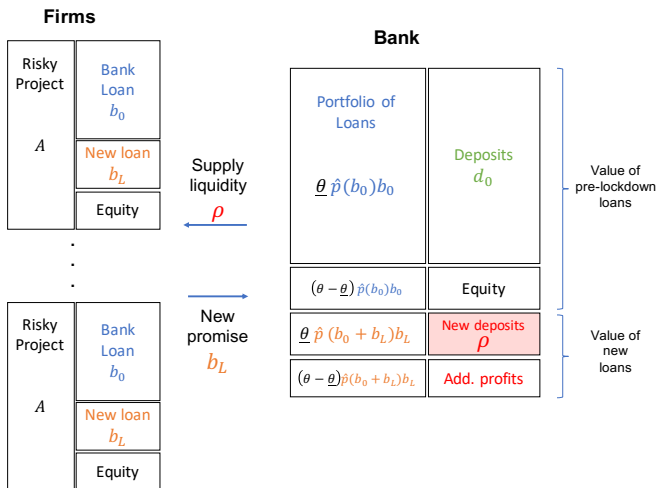


Illustration: Lockdown and firm-bank linkages

- Banks create safe collateral out of new risky loans



Government policies

- Government with resources at $t = 0, 1$ sets support policies:
 - ▶ $t = 0$: transfers to firms to pay operating cost
 - ▶ $t = 1$: transfers ≤ 0 to agents contingent on θ
- Expected cost of policies limited by exogenous $X > 0$
- Objective: maximize aggregate-welfare:

$$Y = \underbrace{pA}_{\text{firms' output}} - \underbrace{c(p)}_{\text{effort cost}} - \underbrace{\rho}_{\text{initial output loss}}$$

→ Maximization of $Y \Rightarrow$ induce maximum p

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Prop: Properties of optimal policies

1. Minimize bank profits & savers consumption, exhaust government budget
 - ▶ Welfare increasing in firms' skin-in-the-game
2. Government provides sufficient aggregate risk insurance
 - ▶ Bank's agg. risk insurance limited by its profits, which are optimally low

Decentralized implementation of optimal policies

Consider government policy consisting of (τ_L, κ) :

- **Direct transfers** to firms $\tau_L \geq 0$ at $t = 0$
- **Fairly-priced guarantees on bank debt** described by shock threshold $\kappa > \underline{\theta}$:
 - ▶ Gov. insures debt for shocks $\theta < \kappa \Rightarrow$ relaxes bank funding constraint:

$$d_0 + \rho - \tau_L \leq \kappa \hat{p}(b_0 + b_L)(b_0 + b_L)$$

- ▶ Fairly priced: bank repays in good states ($\theta > \kappa$)

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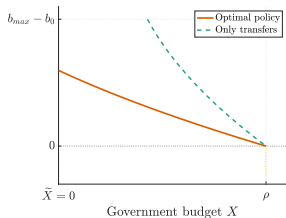
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Prop. Intervention toolkit (τ_L, κ) achieves **optimality**:

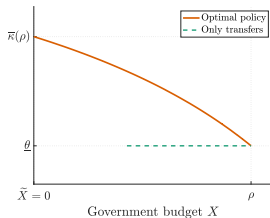
- $\tau_L = X$: government uses its entire budget to grant transfers to firms
- $\kappa \geq \bar{\kappa}$: government provides sufficient aggregate risk insurance (at no cost)

Illustration: Optimal policies versus only-transfers

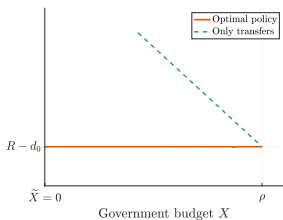
New loan promise: $b_L^*(X)$



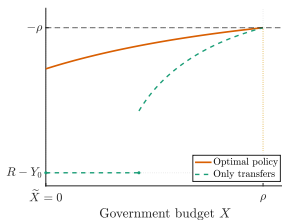
Bank leverage



Bank profits: $\Pi_B^*(X)$



Welfare loss from lockdown: $Y^*(X) - Y_0$



Firms' taxation and funding of bank debt guarantees

- Bank debt guarantees imply government disbursements upon bad shocks
- Assumption so far: government has resources from **unmodeled source**

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Procyclical corporate profit taxation at $t = 1$

- Bad shocks: **Tax** firms that make profits to pay bank debt guarantees
⇒ Expands safe collateral out of firms' payoffs: $\theta p(b_0 + b_L) \rightarrow \theta pA$
- Good shocks: **Rebate** bank repayment of guarantees to non-defaulting firms
⇒ Neutralizes negative effect of taxes on firms' effort

Prop: Procyclical firm taxation funds bank debt guarantees in optimal policy if $\underline{\theta}$ not too low.

Conclusions

- New framework of firm-bank loops used to analyze optimal policies in a lockdown
- Optimal that Government provides aggregate risk insurance & is reimbursed for it
- Optimal mix: transfers to firms and fairly-priced guarantees on bank debt
- Role of procyclical corporate profit taxation to finance those guarantees

Results on alternative policy toolkits

- Suboptimal: transfers + loan guarantees + relaxation of capital requirements
- Optimal: transfers + bank's equity injections

Actually implemented policy toolkits

Toolkit 1

- Transfers & non-priced bank debt guarantees
 - ▶ Analogous to relaxation of capital requirements for bank with insured deposits
- Aggregate risk insurance provided for “free” → limited by gov. budget

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Toolkit 2

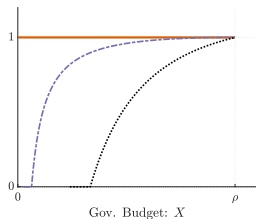
- Transfers & bank loan guarantees
 - ▶ Government repays fraction of new loans that default
- Provides some agg. risk insurance but disbursements even when bank does not fail

Pecking order of policy toolkits: Transfers + guarantee type

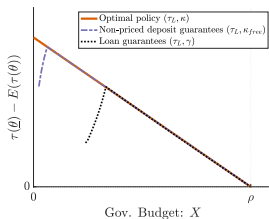
Fairly priced bank debt \succ Non-priced bank debt \succ Bank loan

Comparison of intervention toolkits

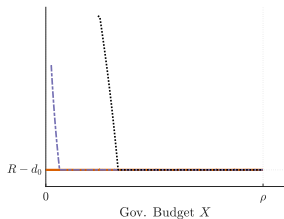
Transfers' expenditure share: $\tau_L^*(X)/X$



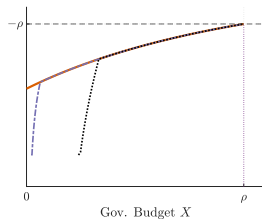
Agg. risk insurance



Bank profits: $\Pi_B^*(X)$



Welfare loss from lockdown: $Y^*(X) - Y_0$



Alternative optimal toolkit: transfers & bank equity injections

- Key feature optimal policy: fairly priced agg. risk insurance provision
- Public equity injection in banks could achieve same role

Prop. Transfers to firms and fairly reimbursed equity injections in banks constitute alternative optimal policy mix

- Government takes fairly priced equity stake \neq bailout!
- Lower budget for transfers to firms \rightarrow larger equity injection to banks
- Alternative toolkit implies larger initial government expenditures
 - ▶ But no additional costs upon bad shocks in the future
- Equivalence of bank debt guarantees and equity injections may not hold in reality
 - ▶ Due to, e.g., bank default externalities or political costs from public bank ownership

Implementation of optimal allocation with decentralized government policies

Government policy described by (τ_L, κ) :

- Direct transfers to firms τ_L
- Fairly-priced guarantees on bank deposits described by $\kappa \geq \underline{\theta}$:
 - ▶ Government insures deposits for $\theta < \kappa \rightarrow \tau(\theta) > 0$
 - ▶ Government requires compensation for $\theta > \kappa \rightarrow \tau(\theta) < 0$

Competitive bank lending given (τ_L, κ)

Equilibrium. New debt promise b_L in exchange of funds $\rho - \tau_L$, such that:

- **Leverage Constraint (LC):** Bank deposits are safe given guarantee

$$d_0 + \rho - \tau_L \leq \kappa \hat{p}(b_0 + b_L)(b_0 + b_L)$$

- ▶ κ increases bank lending capacity

- **Participation Constraint (PC):** Bank finds optimal to lend:

$$\Pi(b_L) = \hat{p}(b_0 + b_L)(b_0 + b_L) - d_0 - (\rho - \tau_L) \geq \underline{\Pi}_B$$

Competitive promise $b_L^*(\tau_L, \kappa)$ is the lowest b_L that satisfies LC & PC

- If the Leverage Constraint is binding
 - ▶ Bank profits are decreasing in τ_L and κ
 - ▶ As funding constraint is relaxed, competition leads to cheaper financing $\Rightarrow b_L^* \downarrow$